

Program at a Glance
Excellence through Leadership Program
 2008-2009

Date	Topic
August 8, 2008 2:00 pm – 3:30 pm 1599 Clifton Road, Room 1.432 OR August 11, 2008 9:00 am – 10:30 am 1599 Clifton Road, Room 1.432	Orientation to ETL <ul style="list-style-type: none"> • Participant and Sponsor are required to attend one of the two sessions.
August 25 , 2008 8:00 am – 10:00 am Woodruff Library – Jones Room	Program Kick-off – President Wagner Mike Mandl
September 12, 2008 9:00 am – 1:00 pm Woodruff Library – Jones Room	9:00 – 10:30 Executive Vice President Panel Discussion The business of Higher Education Mike Mandl <ul style="list-style-type: none"> • Administrative Strategy Provost Earl Lewis • Advancing the Academic Mission (key drivers, faculty excellence) Rosemary Magee Fred Sanfilippo, Health Affairs 10:45 – 12:00 History of Emory <ul style="list-style-type: none"> • Gary Hauk 12:00 – 1:00 Lunch
September 23-25, 2008 Goizueta Foundation Center 8:00 am – 5:00 pm, Tue & Wed 8:00 am – 7:00 pm, Thursday	Goizueta Curriculum <ul style="list-style-type: none"> ▪ Leadership Styles ▪ Leading Change from the Middle ▪ Perception and Self Awareness: The Birkman Method ▪ Leadership and your 360 ▪ Behaviors at Work: Moving from Insight to Action
November 4-6, 2008 Goizueta Foundation Center 8:00 am – 5:00 pm	Goizueta Curriculum <ul style="list-style-type: none"> ▪ Activity Based Costing ▪ Strategic Thinking ▪ Corporate Strategy ▪ Development Planning ▪ Financial Statements ▪ Financial Analysis ▪ Financial Analysis - Emory
December 10-11, 2008 Goizueta Foundation Center 8:00 am – 5:00 pm	Goizueta Curriculum <ul style="list-style-type: none"> ▪ Marketing and Branding the University ▪ Operational Excellence ▪ Project Management ▪ Leadership Ethics ▪ Project Descriptions

Date	Topic
January 13-14, 2009 Goizueta Foundation Center 8:00 am – 5:00 pm	Goizueta Curriculum <ul style="list-style-type: none"> • Project Management • Team Birkman Learning Services Curriculum <ul style="list-style-type: none"> • Crucial Conversations (Part 1)
January 22, 2009 1599 Clifton Road, Room 1.432	Goizueta Curriculum <ul style="list-style-type: none"> • Crucial Conversations (Part 2)
February 10-11, 2009 1599 Clifton Road, Room 1.432 8:00 am – 5:00 pm	Learning Services Curriculum <ul style="list-style-type: none"> • Building Capability • Providing Feedback • Delegating for Development • Situational Leadership • Engaging Employees Goizueta Curriculum <ul style="list-style-type: none"> • Integrating ETL – What does it all mean?
March 9-12, 2009 Goizueta Foundation Center 8:00 am – 2:00 pm	Goizueta Curriculum Presentation Skills Assessment Individual Assessments – one hour for each participant
March 18, 2009 Goizueta Foundation Center 8:00 am – 5:00 pm	Goizueta Curriculum Presentation Skills
April 10, 2009 Location: TBA 9:00 am – 12:00 pm	Project Presentations
April 23, 2009 Location: TBA 1:00 – 4:00 pm	Graduation and Reception <ul style="list-style-type: none"> • President Wagner's address • Mike Mandl's address • Graduation Ceremony • Reception